



# Community-based Care: An Experience in Hong Kong East

David Fung  
Continuing Care Service  
St. James' Settlement

HA Convention 2006

9 May 2006

# Background of SJS (1)

- ◆ St. James' Settlement (聖雅各福群會)
- ◆ Established in 1949
- ◆ A multi-service NGO that HQ situated in Wanchai
- ◆ Serve the community in HKE and HKW



# Background of SJS (2)

- ◆ Continuing care services:
  - District elderly community centre (2)
  - Enhanced home and community care service (2)
  - Integrated home and community service team (2/7)
  - Day care centre (1)
  - Residential care home for the elderly (2)
  - Pilot and pioneer service projects, e.g. charity projects, funeral navigation services etc
- ◆ Health services: health centre and dietitian service

# SJS-HA Collaboration

- ◆ Joined the Hong Kong East Cluster Elderly Service Liaison Committee in 2000
- ◆ SJS has already joined 10 projects and is starting the 11th project: the extension of maintenance rehabilitation in weight reduction
- ◆ Beneficiaries and targets include the elders with mild to moderate impairment, the carers, discharged patients, volunteers, youth, community people etc
- ◆ List of projects

# Types of collaboration

- ◆ (A) Joint services- for the same clients
- ◆ (B) Extension of services to community
- ◆ (C) Service Promotion and Referral
- ◆ (D) Health Promotion and Prevention
- ◆ (E) Training and Expertise Sharing

# (A) Joint services

- ◆ 1. Service Purchase Scheme  
(started in 2001)
  - For Enhanced Home & Community Care Services (EHCCS) and Integrated Home Care Service (IHCS) loyal customers
  - CGAT team + Allied health team
  - To care the frail elders together



- **Benefit:**

- Information exchange thru PCC and protocols
- Smooth transferral and handshake
- Expertise building
- SJS has kept its EHCCS service in Wanchai and expanded to Central & Western

- ◆ **2. Elderly Carer Training Programme**

- Carer training to informal carers of frail elders and discharged patients

## (B) Extension of services to community

- ◆ 1. Extension of Maintenance Rehabilitation (社區復康延展計劃)
  - Targets: discharged patients from hospitals
  - Orthopedics: TWGH(FSC) + Orthopaedics of PYNEH (SPP-P1.7)
    - Rehabilitation exercise
    - High Risk Database and TNCS



- Geriatrics:  
Sage + GDH of PYNEH  
& RDH of TWEH






- Cardiac: Methodist (Wanchai) + CRRC (TWEH), & PRC (PYNEH)
- Weight Reduction: SJS + Dietitian (PYNEH, RHTSK) & PRC (PYNEH) (coming)
  - To maintain the motivation and support the effect before next appointment

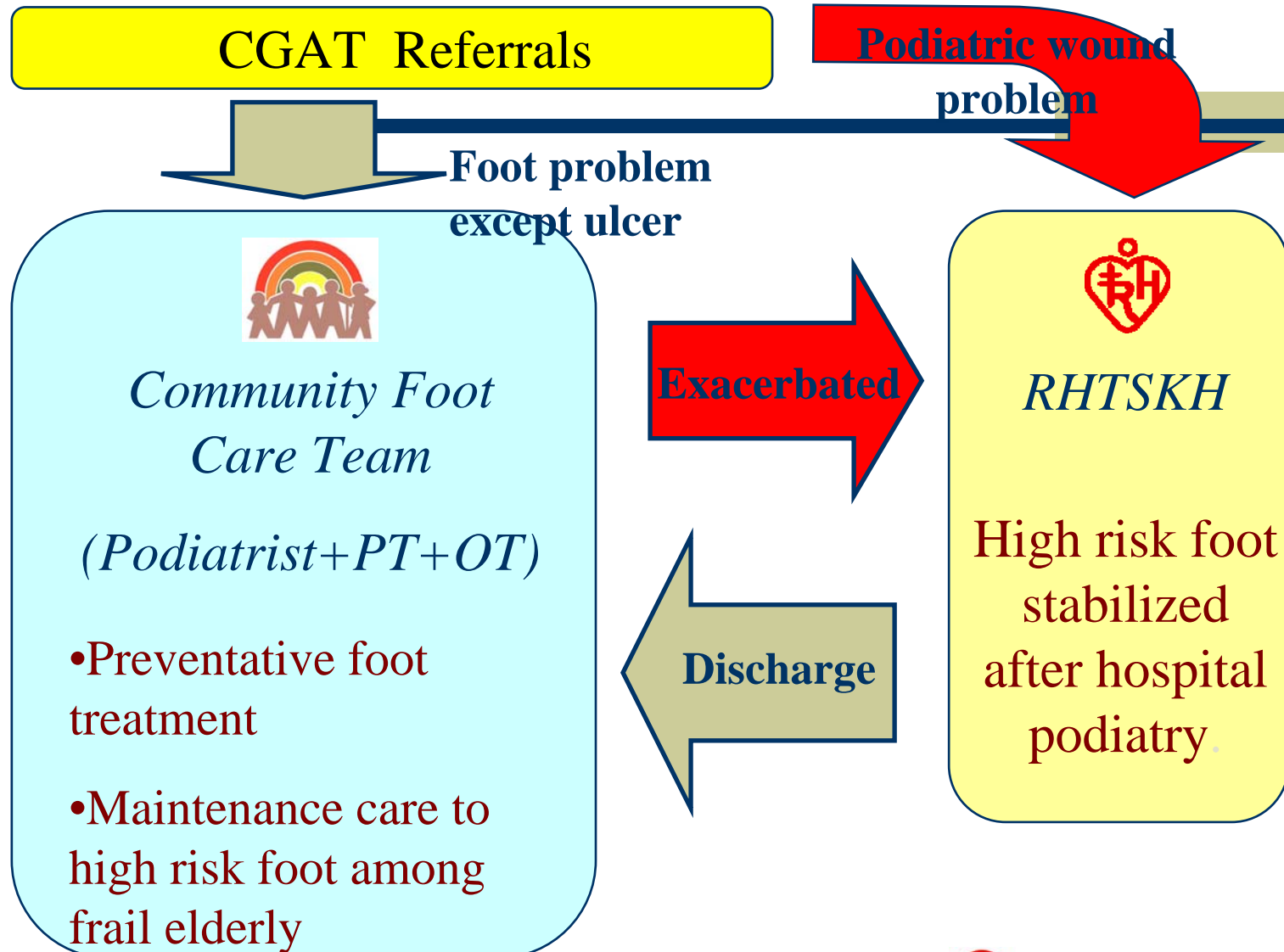


## ◆ 2. Community Foot Care Service (社區足病診療服務)

- Pilot project of SJS and HA (Podiatry and Geriatrics) collaboration
- Started with a donation fund
- Focus on enhancing podiatric care to the poor and socially deprived elderly, who is neglecting their foot health

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- To maintain post hospital discharged high risk patients and minimizes unplanned readmission and ulcer recurrence rate
  - To reduce the demand on HA hospital podiatry service
  - Future development: to extend the podiatric service coverage to other NGO, & to conduct podiatric research and need assessment




# Algorithm of Referral



# (C) Service Promotion and Referral

- ◆ 1. Community Care Network of Hong Kong Island East  
(港島東社區關顧網絡計劃)
  - Funded by Community Investment and Inclusion Fund
  - 2 years: Oct 2005 - Sept 2007
  - “2+6” Synergy: HKEC, TWGH(FSC), Methodist (Wanchai) & SJS (total 3 network projects) + 4 NGOs in HKE

- Aims to promote a healthier and more harmonious community, by promoting community health and developing social capital
- Services: discharged patients service, youth mentorship programme, community health programme etc

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- Various projects launched in collaboration with clinical departments
    - Community exercise group for patients aged 50 and above with hypertension, DM, orthopaedics problem and etc
  
  - It is also a “health promotion and prevention programme”





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- ◆ 2. High Risk Elderly Data Base and Telephone Nursing Consultation Service
  - Discharged patients with high risk referred to DECCs for follow-up and service provision
  - "SPP-6.4 - Telephone Nursing Consultation Service (TCNS)" by Ms Joan HO, DOM, RHTSK on 9 May 10:45 am, at Theatre II

- ◆ 3. Carer Empowerment and Training Program (護老者聚一聚)
  - 10 programmes completed in 05-06 with the support of PRCs
  - Resources kit will be made in 06-07
  
- ◆ 4. Service Promotion in SOPDs and GOPCs

## (D) Health Promotion and Prevention

- ◆ 1. Community Care Network of Hong Kong Island East  
(港島東社區關顧網絡計劃)
  - Healthier community
- ◆ 2. Community Based Fall Prevention and Hypertension Management Programme (CRP)
  - SPP-P1.18

◆ 3. Volunteer Support Network for the Elderly (健康先鋒惠社區)

- Started for 3 years
- 577 volunteers trained
- Localized teams of volunteer support network formed for home visits and telephone concern calls for frail elderly identified



- Service offered
  - 1046 home visits
  - 1596 concern call
  - 1242 assessment
  - for 364 discharged frail elder
- Application of health checking protocol
- Details: SPP-P1.61 by Ms Daisy Wong



# (E) Training and Expertise Sharing

- ◆ 1. Elderly Carer Training Programme
  - Training for home care workers (formal)
  - A training programme for NGOs social workers is being considered
- ◆ 2. Clinical Protocols for Assessment of Elderly in Community by NGO
  - CP for home care workers
  - Simplified version for volunteers (pilot)

# Reflection

- ◆ Positive experience?
  - For the service recipients: Definitely yes.
  - For the NGO staffs: Yes, a good learning process
  - For the HA staffs?





## ◆ Benefits to NGOs

- Experiments of pilot projects
- More cases
- Quality staff, quality volunteers
- Quality service to elders
- Healthier community



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## ◆ Difficulties

- Need to build up a culture of mutual understanding and win-win-win feeling among organization
- Understanding and support from NGOs staffs
- Resources




## ◆ Success?

# Success factors

- ◆ From “Policy” to “Practice”
- ◆ Well-defined structure for integration and governance
- ◆ Communication and collaboration platform
- ◆ Facilitator- PRC
- ◆ Excellent partners- HA and NGOs
- ◆ Feasible and win-win-win projects

# But need to improve

- ◆ Sustainability of projects
- ◆ Resources limitations
- ◆ Outcome measurement (on NGO side)
- ◆ Patient information exchange
- ◆ Engagment of GPs and community partners
- ◆ Strategic direction and leadership
- ◆ Long-term holistic planning by HA, SWD and HWFB

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- ◆ Collaboration in other service areas
    - Kid Fit Programme (SPP-P2.19)
    - Referral system to Adolescent Clinic, PYNEC
    - Outreaching service to MR residential home
    - What else?



**Thank You!**

Office: 2835 4326

Email: [david.fung@sjs.org.hk](mailto:david.fung@sjs.org.hk)